

STRICTLY PRIVATE
AND CONFIDENTIAL

LEGAL SERVICES
ACROSS THE
REGION
(MALAYSIA AND
INDONESIA)
PROVIDED BY
HAIZAN CHOO &
CO.



2026

HAIZAN
CHOO &
CO.

INTRODUCTION

We appreciate the opportunity to present this proposal for the provision of legal services in Malaysia and Indonesia. We herewith outline the capabilities of our team in supporting your strategic business objectives.

In preparing this proposal, we have included the participation of our Indonesian strategic partner, Sagita Ridjab Syah & Partners (SRSP). This inclusion reflects our understanding of global cross-border transaction within South East Asia. The involvement of SRSP ensures that matters requiring Indonesian legal insight, regulatory familiarity or on-ground coordination are addressed seamlessly and efficiently.

We have enclosed SRSP's capability statement, which is intended to be read together with, and forms an integral part of, this proposal. It provides an overview of their experience, sector familiarity and operational strengths within the Indonesian legal landscape.

This proposal has been prepared with the intention of offering a comprehensive, structured and practical framework for the legal services required. We look forward to the opportunity to work with you and to contribute meaningfully to the continued development of your initiatives.

Murizah Tengku Linal Abidin
Managing Partner
2026

ABOUT US

HAIZAN CHOO & CO.

Over the past 18 years, HC has evolved from a boutique practice into a dynamic, full-service legal firm offering a comprehensive suite of solutions. Our growth reflects our commitment to excellence, innovation, and the trust our clients place in us.

We take pride in providing practical, strategic, and effective legal remedies. Our client-focused communication approach ensures clarity, confidence, and seamless collaboration between clients and our legal team. This dedication has enabled us to consistently surpass expectations and build long-lasting professional relationships.

Today, HC stands as an established firm in the Klang Valley—guided by strategic vision, strong values, and an unwavering commitment to ethical and professional standards. We believe in delivering legal solutions that align with your personal objectives and organizational ethos, ensuring outcomes that are both meaningful and sustainable.

We hope your experience with us will be rewarding, engaging, and uniquely tailored offering you not only professional assurance but also personal satisfaction.



OUR EXPERTISE

Dispute Resolution

Our dispute resolution practice, led by Ms. Siti Liyana, is dedicated to helping clients navigate and resolve disputes with clarity, strategy, and confidence. By understanding your business objectives, we craft litigation and arbitration approaches that are both effective and commercially sensible.

Over the years, we have successfully represented clients across a broad spectrum of civil and commercial disputes. Our experience spans breach of contract matters, post-joint-venture and M&A conflicts, insolvency litigation, and shareholders' disputes each handled with precision, professionalism, and a results-driven mindset.

HC offers extensive dispute resolution experience in the following areas:

- claims under the Strata Management Act and Strata Titles Act
- contractual disputes
- debt recovery
- bankruptcy and winding-up proceedings
- injunctions
- product liability
- industrial relations and labour disputes
- civil disputes
- commercial litigation
- probate and administration
- vehicular and industrial accidents

OUR EXPERTISE

Dispute Resolution (2)	At HC, we combine legal expertise with strategic insight to deliver solutions that protect your interests and support your long-term goals. Our commitment is simple: to advocate for you with strength, clarity, and unwavering dedication. We represent clients in litigation matters from the lower courts up to the Court of Appeal, and our lawyers actively mentor junior counsel while overseeing end-to-end case management processes. Our dispute resolution experience spans a wide range of practice areas, including the Law of Contract, Construction Law, Construction Defects Claims, Land Disputes and Debt Recovery. Our team conducts trials in both the High Court and Subordinate Courts and has experience handling adjudication proceedings at the Asian International Arbitration Centre (AIAC) under CIPAA 2012. We also regularly act in civil litigation involving debt recovery, bankruptcy, contractual disputes, matrimonial matters and probate.
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OUR EXPERTISE

Corporate & Commercial

Our corporate practice, led by Mrs Murizah binti Tengku Zainal Abidin forms a central pillar of HC's legal services. Our lawyers are recognised for their expertise in advising clients on the application of Malaysian corporate laws and best practices to support and strengthen their business operations.

We have extensive experience in a wide range of corporate transactions, including:

- licensing agreements
- dealership agreements
- shareholders' agreements and share sale agreements
- share transfers
- memorandums of understanding
- partnership and joint-venture agreements
- friendly loan and hire purchase agreements
- Islamic transactional agreements
- distributor and agency agreements
- sale of goods, warranties and limited warranties
- employment, consultant and independent contractor agreements
- non-disclosure and confidentiality agreements
- assignment of contract and intellectual property agreements
- settlement and release agreements

In addition to transactional work, we also provide essential corporate support services such as the incorporation of companies, registration of businesses, and registration with relevant government ministries and organisations.

Our goal is to deliver clear, structured and commercially practical corporate solutions that empower businesses to operate confidently and compliantly within Malaysia's regulatory landscape.

OUR EXPERTISE

Banking and Finance

HC offers clients a comprehensive range of banking and finance transactional services, covering corporate finance, acquisition finance, trade finance, project finance, restructuring and refinancing. We also provide advisory support on Malaysian banking regulatory and compliance matters, enabling clients to operate confidently within the country's financial and regulatory landscape.

Our banking team is known for its strong focus on structured and sophisticated transactions, many of which involve cross-border elements. We act for both lenders and borrowers, with our mandates evenly balanced between financial institutions and corporate clients. This dual perspective allows us to deliver practical, commercially aligned solutions that address the needs of all parties involved in complex financing arrangements.

Beyond transactional work, our lawyers bring substantial experience in managing high-value and high-volume legal portfolios for major institutions such as Tenaga Nasional Berhad, Agrobank, TEKUN Nasional and Perbadanan Kemajuan Negeri Selangor, covering both contested and non-contested matters. Our team regularly provides strategic advice on legal risk, regulatory compliance and contract structuring, ensuring clients receive holistic and forward-looking guidance.

With this breadth of experience, HC delivers banking and finance solutions that are not only legally sound but also commercially strategic—supported by strong litigation capability and deep understanding of Malaysia's regulatory environment.

OUR EXPERTISE

Real Estate (Conveyancing)

Our Real Estate Practice provides a comprehensive range of corporate and individual real estate services. Leveraging the combined depth and breadth of our lawyers' experience, we have advised on many of the nation's most significant property transactions.

Property Management

We regularly advise both developers and purchasers on a wide spectrum of property management matters. This includes issues relating to common estate management where the developer retains control over the common property of an entire development—covering business, recreational, retail and residential components—as well as infrastructure, utilities and telecommunications.

Our Areas of Coverage

- sale and purchase agreements (developer units, secondary market sales and auction purchases)
- loan financing for all types of property transactions
- easements and rights of way
- transfers, leases and tenancies
- sub-division and conversion of land titles
- strata title-related transactions
- creation and discharge of charges and liens
- obtaining FIC and State Authority consent
- all forms of security documents and real property-related transactions
- construction contracts, infrastructural projects, appointment of consultants and construction joint ventures
- Bumiputera quota releases

Our goal is to deliver clear, practical and commercially sound real estate solutions that support the needs of developers, investors, purchasers and businesses operating within Malaysia's evolving property landscape.

OUR EXPERTISE

Labour & Industrial Court

Our Employment, Labour and Immigration Practice comprises a team of lawyers well-versed in all aspects of Malaysia's regulatory framework governing workforce management. We provide comprehensive advisory services covering employee migration, post-M&A workforce restructuring, data privacy compliance, corporate reorganization, employee benefit plans, internal investigations relating to unlawful termination and unfair dismissal, alternative dispute resolution mechanisms, executive termination arrangements and Industrial Court litigation.

Shipping & Maritime

HC's Shipping Practice comprises a substantial team with extensive experience across the maritime sector. We have advised vessel owners, charterers, financial institutions and shipping operators on a wide range of transactions and regulatory matters, including foreign investment structuring, vessel acquisitions and financing, vessel mortgages, security arrangements, registrations, ship management contracts and new-build projects.

In addition to transactional work, our team has acted for major shipping clients in contentious matters involving vessel arrest and release, ship mortgage enforcement, foreclosure proceedings and judicial sales. Our breadth of experience allows us to deliver clear, strategic and commercially practical solutions for clients operating within the maritime industry.

OUR EXPERTISE

Syariah

HC is proud to introduce our newly established Syariah Practice Group, developed to meet the growing demand for specialised Syariah-compliant legal services in Malaysia. Our team is equipped with foundational expertise in Syariah principles, procedures and court processes, enabling us to support clients in navigating matters governed by Islamic law with clarity, sensitivity and professionalism.

Our Syariah lawyers advise and represent clients in a range of Syariah-related matters, including family law, matrimonial disputes, inheritance and faraid, hibah, waqf, and Syariah-compliant contractual arrangements. As our practice continues to expand, we remain committed to delivering solutions that honour both legal requirements and religious principles.

We aim to build a practice that is not only technically sound but also empathetic and culturally attuned—ensuring that clients receive guidance that respects their values while protecting their legal interests. With HC’s broader litigation and corporate experience supporting this growing practice, our Syariah team is positioned to become a trusted partner for individuals, families and organisations seeking Syariah-aligned legal solutions.

TEAM MEMBERS



Managing Partner
Kuala Lumpur, Malaysia
+(60)17-2755109

Mergers & Acquisitions,
Investment, Corporate,
Telecommunication

Qualifications

- Bachelor of Laws (LLB) -
University of Wales, Cardiff, UK
- Master of Laws (LLM) -
University of London

Membership

- Advocate & Solicitors High
Court of Malaya
- Member of Indonesian
Advocates Association
(PERADI)

MURIZAH BINTI TENGKU ZAINAL ABIDIN

Previous Experience:

- Advised the International Air Transport Association (IATA) in respect of its operation in Indonesia.
- Advised Indonesian Cathay Pacific Airways and Turkish Airlines.
- Advised PT Total Oil Indonesia on its downstream business in Indonesia.
- Advised Qatar Investment Authority on the impact of changes on holding shareholders in respect of its subsidiary in Indonesia.
- Worked with Maxis Communications Berhad (Malaysia). Secondment as Legal Counsel in Coca-Cola Amatil Indonesia.
- Acted for a group of tin mining companies in Indonesian in preparing due diligence report covering issues and recommendations for submission to the New York Stock Exchange in respect of its proposed listing at the New York Stock Exchange.
- Acted for Hillgrove Resources on its acquisition of mining companies in Indonesia;
- Acted on in the disposal PT Satrya Mining Indonesian of its US\$200million mining interests in Indonesia to RAK Minerals.
- Acted for PT Samana Citra Agung for project financing of cement plant in Aceh.
- Acted as the special Indonesian counsel to The Hongkong and Shanghai Banking Corporation Limited ("HSBC") on the proposed Hong Kong secondary listing of a Hong Kong company having subsidiaries in Indonesia and its activities in the upstream oil and gas in Indonesia under certain production sharing contract.
- Acted for HSBC as underwriter on the proposed listing of Indonesian coal mining assets on the Hong Kong Stock Exchange.
- Acted for PT Siak Raya Timber in advising on forestry permits and acting on negotiations for divesting of equity in forestry in the province of Riau.
- Project Leader for major Legal Due Diligence Projects.
- Handled the expansion projects for QL Feeding Sdn Bhd in the plantation industry and Etika International Holdings Limited in respect of the proposed manufacturing plan in Indonesia.
- Main Indonesian legal contact person for financing project of USD100mill.

TEAM MEMBERS



Senior Associate
Kuala Lumpur, Malaysia

Civil and General Litigation,
Syariah Practice

Qualifications

- Bachelor of Laws (LLB) -
Universiti Teknologi MARA
- Postgraduate Diploma in
Administration of Judiciary
and Islamic Legal Practice -
Universiti Kebangsaan
Malaysia

Membership

- Advocate & Solicitors High
Court of Malaya
- Syarie Lawyer for Wilayah
Persekutuan

SITI LIYANA BINTI YAHYA

Previous Experience:

- Led and managed the legal portfolio for Tenaga Nasional Berhad, Agrobank, TEKUN Nasional, and Perbadanan Kemajuan Negeri Selangor, handling both contested and non-contested matters.
- Provide client with strategic advice on legal risk, regulatory compliance, and contract structuring.
- Represent client in litigation matters from lower courts to the Court of Appeal.
- Mentor junior lawyers and oversee case management processes.
- Handled litigation and dispute resolution matters across various practice areas includes Law of Contract, Construction Law, Construction Defects Claim, Land Disputes and Debt Recovery.
- Conduct High Court and Lower Court trial.
- Experience in handling adjudication proceedings in Asian Arbitration International Centre (AIAC) under CIPAA 2012.
- Practise civil litigation in Debt Recovery, Bankruptcy, Law of Contract, Matrimonial Disputes and Probate.

TEAM MEMBERS



Associate
Kuala Lumpur, Malaysia

Corporate, Conveyancing,
Banking and Civil Litigation

Qualifications

- Bachelor of Laws (LLB) -
Multimedia University

NAJWA HAYATI BINTI KHAIRUL ZA'IM

Previous Experience:

- Managed Maybank's legal portfolio with a focus on debt recovery.
- Handled banking litigation matters end-to-end, including drafting, filing, case management, negotiations, and hearings.
- Trained under senior partners in civil, corporate, and banking litigation.
- Assisted in settlement negotiations and prepared consent judgments, settlement terms, and related formal documents.
- Managed conveyancing matters from initial instruction to completion.
- Assisted in Perfection of Transfer and Perfection of Charge for strata-titled properties.
- Assisted in applications for Grant of Probate and Letters of Administration.



INDONESIAN TEAM

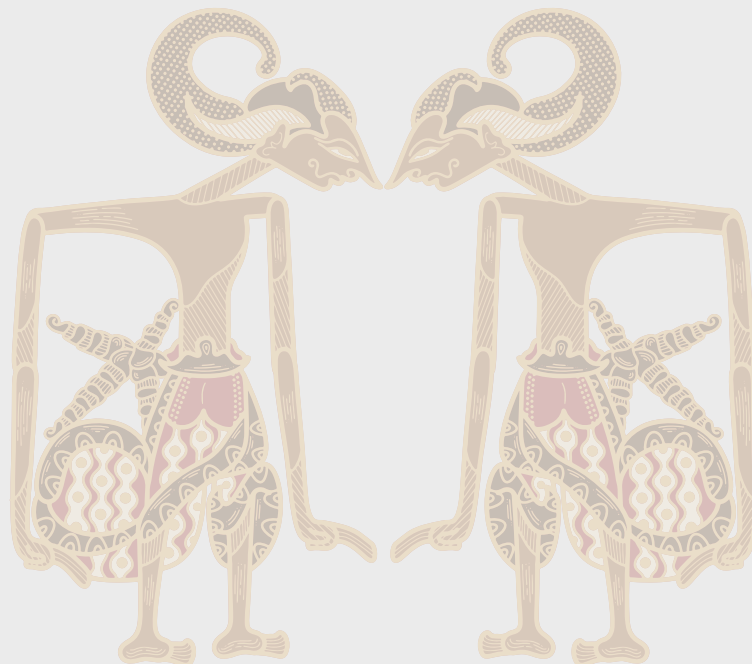
SAGITA RIDJAB SYAH & PARTNERS

We are pleased to introduce our Indonesian team, who will be working alongside our Malaysian lawyers to provide seamless support for matters involving Indonesian laws, regulations and market practices.

Our Indonesian team brings practical experience in advising on domestic transactions, cross-border matters and regulatory processes within Indonesia's legal framework.

With familiarity in corporate, commercial and investment matters, as well as exposure to litigation, disputes and regulatory compliance, our Indonesian lawyers are well-positioned to assist in navigating the complexities of Indonesia's legal and administrative landscape. Their on-ground insight enables us to deliver coordinated, efficient and commercially practical solutions for clients operating or investing in Indonesia.

By integrating the capabilities of our Indonesian team with HC's broader regional experience, we aim to provide a unified and comprehensive service offering—ensuring that clients receive consistent support across both jurisdictions and benefit from a cohesive approach to cross-border transactions and regulatory requirements.



TEAM MEMBERS



Partner
Jakarta, Indonesia

Corporate, Franchise,
Licensing, Disputes/Litigation,
Industrial Relations

Qualifications

- Parahyangan Catholic University, Bandung, Indonesia
- Faculty of Law, the National University of Singapore, Singapore.

Membership

- Member of Indonesian Advocates Association (PERADI)

TRIANO A. RIDJAB

Previous Experience:

- Advised domestic and international clients on a broad range of corporate and commercial matters, including business operations, regulatory compliance, and corporate advisory in Indonesia.
- Led and managed various legal matters relating to franchise arrangements, licensing requirements, and regulatory approvals for clients across different industries.
- Provided strategic advice on employment and industrial relations matters, including employment policies, workforce-related issues, and dispute resolution.
- Represented clients in commercial disputes and litigation proceedings before Indonesian courts and relevant government authorities.
- Advised multinational corporations and foreign entities in relation to their investments, business activities, and compliance with Indonesian laws and regulations.
- Developed and implemented legal strategies for managing corporate risks, contractual matters, and regulatory challenges faced by clients.
- Reviewed, drafted, and negotiated various commercial agreements and legal documents to support clients' business objectives.
- Represented and advised clients from various sectors, including medical equipment, automotive, manufacturing, consumer goods, and other industries.

TEAM MEMBERS



**Senior Associate
Jakarta, Indonesia**

Corporate and Commercial,
Mergers & Acquisitions
(M&A), Compliance,
Employment and Industrial
Relations, Dispute Resolution,
Land and Property Matters.

Qualifications

- Trisakti University, Jakarta
Indonesia

Membership

- Member of Indonesian
Advocates Association
(PERADI)

FADJAR NUGRAHA SANTOSA

Previous Experience:

- Advised clients on various corporate and commercial matters, including corporate structuring, regulatory compliance, and general corporate advisory.
- Acted as legal counsel in various Legal Due Diligence projects, including reviewing corporate, commercial, employment, licensing, and regulatory aspects.
- Assisted clients in mergers and acquisitions transactions, including transaction structuring, legal review, and preparation of transaction documents.
- Drafted, reviewed, and negotiated various commercial agreements and legal documentation for clients across different industries.
- Advised clients on employment and industrial relations matters, including employment arrangements and dispute resolution.
- Represented clients in commercial and civil litigation matters, including negotiations and proceedings before relevant authorities and courts.
- Provided legal advisory services in relation to land and property matters, including legal review and risk assessment.

TEAM MEMBERS



**Senior Associate
Jakarta, Indonesia**

Corporate, Franchise, Licensing,
Disputes/Litigation, Industrial
Relations

Qualifications

- Muhammadiyah North Sumatera University

Membership

- Member of Indonesian Advocates Association (PERADI)

DENY RINANDA

Previous Experience:

- Advised clients on corporate and commercial law matters.
- Handled employment law and industrial relations issues.
- Represented clients in civil litigation and dispute resolution.
- Drafted, reviewed, and negotiated commercial agreements.
- Drafted and reviewed Company Regulations (Peraturan Perusahaan) and employment-related policies.
- Conducted legal due diligence for corporate transactions.
- Assisted clients with regulatory compliance and corporate legal matters
- Provided practical and business-oriented legal solutions for domestic and international clients.

TEAM MEMBERS



Associate
Jakarta, Indonesia

Corporate, Financing,
Licensing,

Qualifications

- University of Indonesia

MUHAMMAD NOVAL PAHLEVI

Previous Experience:

- Assisted in project financing transactions involving financial institutions, including reviewing financing documents, security arrangements, and Indonesian legal aspects of financing projects.
- Assisted domestic and international clients on various corporate and commercial matters, including mergers and acquisitions, foreign investment, and regulatory compliance in Indonesia.
- Participated in various Legal Due Diligence projects across different industries, including reviewing legal documents, identifying key legal issues, and preparing due diligence reports and recommendations.
- Assisted in M&A transactions, including conducting legal due diligence, reviewing transaction documents, and supporting compliance with Indonesian legal requirements.
- Assisted clients in relation to foreign investment matters, corporate restructuring, and business licensing requirements under Indonesian law.
- Prepared, reviewed, and assisted in negotiating various commercial agreements, including loan agreements, shareholders agreements, consortium agreements, and security documents.
- Assisted clients on maritime and shipping-related matters, including vessel transactions, operational requirements, and regulatory compliance.
- Assisted in regulatory matters involving OSS, BKPM, and other Indonesian government authorities.
- Assisted in employment and industrial relations matters, including employment arrangements and dispute resolution.

CONTACT US

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